

Florence Femi Odekunle^{a,*}, Shankar Srinivasan^a, Raphael Oluseun Odekunle^b

^a Rutgers, The State University of New Jersey, Department of Health Informatics, USA
^b Bronx-Lebanon Hospital Center, Department of Family Medicine, USA

Abstract. Poor health information system has been identified as a major challenge in healthcare in many developing countries including sub-Saharan African countries. EHR has been shown as an important tool to improve access to patient information with attendance improved quality of care. However, EHR has not been widely implemented/adopted in sub-Saharan Africa. Therefore, this study seeks to identify factors that affect the adoption of an EHR in sub-Saharan Africa and strategies to improve its adoption in this region. A literature review was conducted using one of the second generation approaches, mixed synthesis. A comprehensive literature search was conducted on two electronic databases: PubMed and Medline. The available evidence indicates that there are many factors that hinder widespread adoption of an EHR in sub-Saharan Africa. These include high costs of procurement and maintenance of the EHR system, lack of financial incentives and priorities, poor electricity supply and internet connectivity, and primary user's limited computer skills. However, strategies such as implementation planning, financial supports, appropriate EHR system selection, training of primary users and the adoption of the phased implementation process have been identified to facilitate the use of an EHR. Wide adoption of an EHR in sub-Saharan Africa region requires a lot more effort than we think because of the current poor level of technological development, lack of required computer skills, and limited resources.

Keywords: Electronic medical records, sub-Saharan Africa, Adoption, Africa, Implementation, Barriers

1 Introduction

Sub-Saharan Africa is a resource-constrained region that suffers a top-heavy share of the world's burden of disease. According to the World Health Organization (WHO), about 12% of the world's population live in sub-Saharan Africa, yet the region suffers 27% of the world's total burden of disease [1]. To make the matter worse, the same region with a high burden of disease still lags in health information technology (HIT) which is vital in ensuring improved patients care [2,3-7]. Timely as well as accurate patient information is essential to meet the health care needs of any patient in any population. Physicians and other care providers require high-quality information to make sound clinical decisions; however, their information needs are often not met [6,8]. This lack of high-quality information often leads to lesser-quality and inefficient patient care; reporting as well as clinical research is also affected adversely [9]. The critical need of good health information systems in sub-Saharan Africa has become the current focus of attention.

In recent years, there has been a growing interest in Electronic Medical Records (EMR) or Electronic Health Records (EHR) adoption in many countries this is due to an increasing recognition that a stronger HIT is crucial to achieving a higher quality care at lower costs [2, 4, 5, 7]. The International Organization for Standardization (ISO) defines EHR as a "Repository of patient data in digital form, stored and exchanged securely, and accessible by multiple authorized users. It contains retrospective, concurrent, and prospective information and its primary purpose is to support continuing, efficient and quality integrated health care" [10].

^{*}Corresponding author address: Email: florencembbs@yahoo.com

^{© 2018} JHIA. This is an Open Access article published online by JHIA and distributed under the terms of the Creative Commons Attribution Non-Commercial License. J Health Inform Afr. 2018;5(1):8-15. DOI: 10.12856/JHIA-2018-v5-i1-147

EHR has been identified to be an important integral part of an efficient healthcare information system that guarantees positive health outcomes [3, 5, 7, 11].

Many studies conducted in different health care settings have indicated that EHRs will assist health professionals to reduce medical errors, achieve better effective care coordination, improve safety and quality, and also, it can reduce health care costs [2, 4, 6, 7, 12, 13]. Healthcare systems, like all business entities, are information-intensive enterprises [14]. Healthcare workers require adequate data and information management tools to make accurate decisions, both while caring for patients and while managing and running the enterprise, to document and communicate plans and activities, and to meet the requirements of the regulatory and accrediting organization [14]. Currently, the use of an EHR includes clinical care application/functions, clinical research function, and administrative function. The Institute of Medicine (IOM) highlights that a more immediate access to computer-based clinical information, such as laboratory and radiology results, can reduce redundancy and improve quality [15]. Similarly, the availability of complete patient health information at the point of care delivery, together with clinical decision support systems such as those for medication order entry can prevent many medical errors and adverse events (injuries caused by medical management rather than by the underlying disease or condition of the patient) from occurring [15,16].

Additionally, through a secure EHR, patient health information can be shared amongst all authorized users in the health care settings. Computer-based reminder systems for patients and clinicians can improve compliance with preventive service protocols. A more advanced EHR is also crucial for various forms of biomedical and health systems research, as well as educating patients and citizens about health [15]. Furthermore, the study conducted by Hillestad et al. on the potential health benefits and cost savings benefit of EHR adoption revealed that broad implementation of EHR would reduce health care costs by more than \$81 billion yearly in the United States [17]. Overall, the significance of EHR in improving patient safety and quality care, reducing medical errors and health care costs cannot be overstressed so also the benefits of its broad adoption in Sub-Saharan Africa.

Several industrialized nations such as Canada, United Kingdom, and the United States of America have either implemented or are in the process of implementing EHR system because of its possible benefits [6,7,11].

However, there is a limited adoption of EHR in sub-Saharan African countries, despite the huge benefits arising from its usage. The study conducted by Akanbi and colleagues on the use of EHR in Sub-Saharan Africa showed that the use of EHRs in sub-Saharan Africa is largely driven by HIV treatment international programs such as PEPFAR (President's Emergency Plan for AIDS Relief) HIV program [18]. Implementation is still, however very low [5,7,18]. Additionally, many of the most commonly available electronic functionalities with EHR in this region are more administrative, rather than clinical [18].

The factors that limit the implementation of EHR in different healthcare settings in this region have not been widely studied. Therefore, in order to bridge this gap, this paper reviews both the challenges that hinder its wider adoption in the region and the factors that facilitate its implementation in the few piloted projects or few sub-Saharan countries that have minimally adopted it. Identifying factors that affect EHR adoption in this part of the world is essential to inform all health stakeholders, policy makers, researchers, and academic health institutions that train medical doctors, pharmacist, nurses, laboratory scientists, just to mention a few. In order to answer the question of why low adoption of EHR in this region, it is imperative to identify and understand the factors that limit broad adoption of EHR. Besides, to accelerate wider implementation of EHR, there is a need to have a better understanding of the EHR adoption facilitating factors.

2 Methods

A literature review was conducted using one of the second generation approaches: narrative synthesis (a mixed method approach). This type of review is useful where the aggregation of data is difficult because diverse studies are being analyzed [19]. This is a type of review that allows the synthesis of both quantitative and qualitative information, as long as the evidence is of sufficient quality [19]. It involves telling a trustworthy story through summarizing the body of evidence synthesized in the review [19].

© 2018 JHIA. This is an Open Access article published online by JHIA and distributed under the terms of the Creative Commons Attribution Non-Commercial License. J Health Inform Afr. 2018;5(1):8-15. DOI: 10.12856/JHIA-2018-v5-i1-147

2.1 Search Strategy

A comprehensive literature search was conducted on two electronic databases: PubMed and Medline. The Google scholar search engine was also utilized as well as organizations' websites such as those of the WHO and ISO. In order to facilitate the search, the following keywords sub-Saharan Africa, electronic health record, Africa, electronic medical record, developing countries, names of each country in the sub-Saharan African region, facilitating factors, barriers, EHR adoption, and implementation were adopted.

2.2 Inclusion and Exclusion criteria

Publications of interest were those published in English and with information on factors that limit the implementation/adoption of EHR as well as factors/strategies that will improve its adoption in sub-Saharan Africa. Exclusion criteria were studies that were not published in English as well as those that were not on developing countries.

2.3 Search Outcome and Synthesis

Forty-seven papers were retrieved. Duplicate papers in the databases were deleted. After screening of abstracts and application of the inclusion and exclusion criteria, twenty-one papers were included in the final review. Inclusion and exclusion criteria were based on matching types of evidence to research purposes on the basis of their relevance and quality of individual studies. In assessing the quality of the included studies, the criteria from Dixon-Woods et al.(2006) were adopted, so as to exclude the papers that are fatally flawed [20]. The appraisal prompts for informing judgments about quality of papers are as follows:

- Are the aims and objectives of the research clearly stated?
- Is the research design clearly specified and appropriate for the aims and objectives of the research?
- Do the researchers display enough information to support their interpretations and conclusions?
- Is the method of analysis appropriate and adequately explicated?

No papers were excluded in respect of quality. The twenty-one studies included were of three different study designs ranging from quantitative to qualitative to mixed designs

3 Results

3.1 Barriers to adoption of the EHR in sub-Saharan Africa

The main issues that emerged from the studies reviewed are grouped under four themes.

High Implementation and Maintenance Costs.

The cost of EHR implementation is one of the most frequently identified factors that limit EHR adoption. Studies have shown that low adoption of EHR in sub-Saharan Africa can be linked to high costs of implementation and maintenance due to hardware, software, training, and support costs [18,21]. Many hospitals and physicians in sub-Saharan African countries are mainly concerned about the large capital outlay [5-7,11,18,21] associated with hardware, software, and installation; broad-brand connection costs; the cost of accessories such as scanners, printers, paper, and ink; and recurring expenses for system maintenance. Furthermore, Akanbi and colleagues stated that lack of robust/poor infrastructure in developing nations also increases both the costs of setting up EHR and costs of maintenance [6, 11.18]. Awokola et al. pointed out that the software used in healthcare establishments is very expensive and that a basic EHR costs about \$32,000 excluding technical support and ongoing maintenance [21]. As a result of high costs of EHR procurement, many hospitals, though beneficial in a number of other ways, did not see EHR implementation as a priority [21].

Limited Computer Skills.

Low computer literacy level is another variable that clearly emerged from the articles reviewed as one of the potent factors that limits the wider adoption of EHR in sub-Saharan African countries. Physicians reported a series of skill-related factors that they believe would make it difficult to use an EHR. These included lack of typing proficiency, low/no understanding of how to use a computer, lack of understanding of how to use the EHR system, and inability to type while talking with patients [4, 22-24]. The study conducted on computer and internet use by doctors in one of the Sub-Saharan African countries showed that the overall proficiency of the respondents in computer-based competencies was below average. Only 32 (26.7%) were sufficiently familiar with computer tools to perform advanced tasks [22]. The researchers stated further that the Appalachian Regional Informatics Consortium Survey of 2005 in Ohio, United States showed that 91.4% of doctors could use an EHR. In the Canadian Medical Association physician resource survey of 2000, 84% of doctors showed computer use proficiency. Similarly, higher values were seen in a study of student doctors in Malaysia in 2002, where 94.4% of the subjects could use a computer well [22]. As a result, of low-level computer literacy in the sub-Saharan African countries, many physicians and other key end users are not eager/ willing to adopt an EHR and ultimately low EHR adoption in the region.

Poor Electricity Supply and Lack of Constant Internet Connectivity.

Lack of constant supply of electricity has also been identified by many researchers as a major barrier to a successful wider implementation and adoption of EHR in this region [7, 11, 16, 21]. For instance, Awokola and colleagues reported that for many months, they could not use the EHR consistently because of the constant power outage. In addition, Pantuvo et al. stated that many hospitals in this region do not have access to constant electricity supply [7]. In fact, many hospitals depend mainly on the alternative power supply commonly called "generator" for their operations. Due to the infrastructure problems throughout the country and lack of guarantee of always-on internet connection or even unsure uninterrupted electricity supply [2,7,11], a wider implementation of EHR in some sub-Saharan countries may not be possible. Furthermore, the study conducted on the use of health information and communication technologies by health workers in seven state hospitals and a private hospital in the North-Eastern Zone, Ogun State, Nigeria reported that only one of the hospitals examined was connected to the internet and none of them had a website [3]. Jimoh, Pate, and Lin noted that the internet penetration was very low. For instance, the internet penetration of less than 16% and average broadband download speed of 1.38 megabits per second (Mbps) (compared with 10.1Mbps the United States [25]. Overall, poor electricity supply and lack of constant internet connectivity have been reported as strong barriers to EHR adoption in this region.

Lack of Prioritization of EHR.

Studies have shown that most developing countries face many challenges ranging from disease epidemics to civil wars to disasters so EHR implementation may seem outside the priority agenda in this region [6, 11, 17]. Akanbi et al. revealed that most EHRs in this region are sustained by funding from foreign partnerships, thereby raising the question about the sustainability of these systems by the domestic institutions. Many countries in sub-Saharan Africa did not have a specific policy in place on EHR adoption and no financial incentives for adoption [6, 11, 17, 18].

3.2 Factors Facilitating EHR Implementation in sub-Saharan Africa

The following section presents the strategies that enabled the adoption of EHR in the few piloted projects or few sub-Saharan countries that have minimally adopted it.

Implementation Planning.

Comprehensive planning prior to implementation was frequently cited in the literature. Planning steps included setting realistic goals and expectations, involving EHR users early in the planning process, determining how current workflows will be redefined with EHRs, system selection, staged implementation processes, and learning from facilities that have implemented EHR systems [7, 11, 27].

Training and Education.

Training of EHR users was also reported in studies to be an effective strategy for getting end users' acceptance. Training should be both initial and ongoing [2, 11, 27]. Physicians and other EHR end users will have to set time aside in order to study how the system is operated and how their workflow should be redesigned to allow for an efficient use of the system. Training, however, should commence with the most interested EHR users, the so-called local champions who will subsequently be used to motivate the others and developed to "super users" to handle most basic hardware and software problems locally [27]. Equally, incorporation of health informatics into the school curriculum by the academic health institutions that train medical doctors, pharmacist, nurses, laboratory scientists, and other health workers was frequently mentioned by researchers [7,13].

Financial Supports.

In addition, literature supports the notion that financial assistance from the government to cover implementation costs. This can be in the form of grants or one-time payments for infrastructure and hardware costs, reimbursement incentives. Many researchers pointed out that some form of government incentives would be required to in order to see substantial adoption and meaningful use of EHR in sub-Saharan African countries [7,12].

Appropriate EHR System Selection.

Studies have shown that while it is true that the cost of implementation of an EHR can be prohibitive for most developing countries, the use of low-cost technologies has been demonstrated to be sustainable in many such countries [5, 7, 12, 26, 28]. "The functionality of EHR systems varies across multiple settings. To be most useful, a functional model of an EHR system must reflect a balance between what is desirable and what can feasibly be implemented immediately or within a short time frame" [15].

Phased Implementation.

Another strategy that facilitates EHR adoption in sub-Saharan Africa is the embracing of phased implementation. According to Pantuvo et al., a phased implementation involves implementing one unit at a time. The author stated that "a phased implementation is preferred for resource-constrained areas where the resources to tackle all the issues that implementation will raise are not readily available. This gives room to manage changes in small units and transfer lessons learned to other units" [7].

4 Discussion

There are many reasons why hospitals/clinics in sub-Saharan African countries might not be adopting EHRs despite the immense benefits of improving patient safety and quality of care, reduce medical errors, decrease healthcare cost, greater efficiency, and enhanced care coordination. The most frequently reported major factors that limit EHR implementation in sub-Saharan African countries are as follows: high initial and ongoing maintenance costs, lack of financial incentives for adoption, lack of priorities, poor electricity supply, lack of internet connectivity, low computer literacy level, some of these identified factors are similar to findings in developed part of the world. For instance, the study conducted by Abramson et al. in the United States reported that major barriers to EHR adoption are the initial cost of IT, lack of fiscal incentives for EHR adoption, lack of interoperability with current systems, ongoing maintenance costs, and competing priorities [29].

However, it should be noted that some of the most important barriers to EHR adoption in sub-Saharan African countries identified are typical to this region, and other developing countries. For example, poor electricity supply, inadequate/ lack of internet connectivity, and lower computer literacy level issues that are identified in the reviewed research studies in this region, but these factors have not been identified as barriers to EHR adoption in many developed countries. Identifying factors that affect EHR adoption in this part of the world is essential to inform all health stakeholders, policy makers, researchers, and academic health institutions. The findings in this review have provided valuable information in this regard. This review is very useful, given that poor resource-constrained countries are traditionally described as lagging behind other developed countries in the health care sector so having a better understanding of the limiting

© 2018 JHIA. This is an Open Access article published online by JHIA and distributed under the terms of the Creative Commons Attribution Non-Commercial License. J Health Inform Afr. 2018;5(1):8-15. DOI: 10.12856/JHIA-2018-v5-i1-147

factors of EHR adoption in the sub-Saharan Africa will serve as a platform for improvement to achieve the desired goals and objectives of wider EHR implementation in the region.

4.1 Limitations and Strengths of the Study

As with any study, this review has limitations. The available evidence does not represent all countries in sub-Saharan African region equally, thereby limiting generalization of the findings. Due to the heterogeneity of the study design of the reviewed articles, no statistical analysis was conducted. The major strength of this desk study is that it comprises studies which have used different study designs to triangulate the result to provide knowledge about factors affecting and promoting EHR adoption. This effort of triangulation results in deeper and better understanding of these factors.

4.2 Recommendations

Improved efforts such as the inclusion of the biomedical informatics program in medicine, pharmacy, nursing, and other potential users of EHR curricular and establishment of computer laboratories are required to increase the student's access to computers and the internet. Early involvement of stakeholders in order to build up the requirements of end users and reduce resistance to change is highly recommended. The perceived benefits of EHR should be identified and communicated to stakeholders as much as possible. The building of robust healthcare infrastructures should be taken more seriously in this region.

5 Conclusion

EHR has been shown to play significant roles in improving healthcare information system. The main drivers for the increasing interest in EHR include the need to improve efficiency in healthcare service delivery, improve patient safety, increase access to healthcare services, and more importantly, the need to reduce the costs of medical expenditures. However, there are many factors that limit broad adoption of EHR in sub-Saharan Africa. These include high initial costs of procurement of EHR system and ongoing maintenance costs, lack of financial incentives for adoption, lack of priorities, poor electricity supply, lack of internet connectivity, primary user's limited computer skills, and lack of robust healthcare infrastructure.

Therefore, any efforts that will be directed towards widespread adoption of EHR in this region by any stakeholders must be tackled at a much more fundamental level within the context of sub-Saharan African region and uniqueness of the region's present situation. The following strategies have been shown to promote EHR adoption: proper and adequate implementation planning, financial supports from the government, appropriate EHR selection, training of primary users, and adoption of the phased implementation process.

5.1 What is already know on this topic

- It is well documented in the literature that there is low adoption or implementation of electronic health record in sub-Saharan Africa.
- Factors that affect the adoption of electronic health records at country level are well known.

5.2 What this study adds

- It provides us with a bigger picture of the factors that limit electronic health record adoption in sub-Saharan Africa as a region and not as individual countries.
- It gives us collated information on factors that improve the adoption of the electronic health record in sub-Saharan Africa as a region and not as individual countries.

Competing Interests

No conflict of interest associated with this work

Authors' Contributions

We declare that this work was done by Florence Odekunle, Shankar Srinivasan and Raphael Odekunle and all liabilities pertaining to claims relating to the content of this article will be borne by these authors. Florence Odekunle conceived and designed the study. All three authors were involved in the preparation of the manuscript and the approval of the manuscript for publication.

References

- [1] World Health Organization. Core Health Indicators 2008; Available on http://apps.who.int/whosis/database/core/core_select_process.cfm accessed on 2nd September, 2015.
- [2] Chaplin B, Meloni S, Eisen G, Jolayemi T, Banigbe B, Adeola J, Wen C, Nieva HR, Chang C, Okonkwo P, Kanki P. Scale-up of networked HIV treatment in Nigeria: Creation of an integrated electronic medical records system. International journal of medical informatics. 2015;84:58-68.
- [3] Ajiboye BA, Adekoya AJ, Alawiye MK, Oyedipe WK. Knowledge and utilization of health information and communication technologies (HICTs) by health workers of the North-Eastern health zone of Ogun State, Nigeria. Informatics for Health and Social Care. 2014;39:104-23.
- [4] Cline GB, Luiz JM. Information technology systems in public sector health facilities in developing countries: the case of South Africa. BMC medical informatics and decision making. 2013;13:13
- [5] Fraser H, Biondich P, Moodley D, Choi S, Mamlin B, Szolovits P. Implementing electronic medical record systems in developing countries. Journal of Innovation in Health Informatics. 2005;13(2):83-95.
- [6] Williams F, Boren SA. The role of the electronic medical record (EMR) in care delivery development in developing countries: a systematic review. Informatics in primary care. 2008;16:139-45.
- [7] Pantuvo JS, Naguib R, Wickramasinghe N. Towards implementing a nationwide electronic health record system in Nigeria. International Journal of Healthcare Delivery Reform Initiatives. 2011;3:39-55.
- [8] Simba DO. PRACTICE POINTS Application of ICT in strengthening health information systems in developing countries in the wake of globalisation. African health sciences. 2004;4:194-198.
- [9] Monda J, Keipeer J, Were MC. Data integrity module for data quality assurance within an e-health system in sub-Saharan Africa. Telemedicine and e-Health. 2012;18:5-10.
- [10] International Organization for Standardization ISO/DTC 20514. Health Informatics-Electronic Health Record-Definition, Scope, and Context 2005. Available on https://www.iso.org/obp/ui/#iso:std:39525:en accessed on 3rd April, 2015).
- [11] Williams F, Boren SA. The role of electronic medical record in care delivery in developing countries. International Journal of Information Management. 2008;28:503-7.
- [12] Blaya JA, Fraser HS, Holt B. E-health technologies show promise in developing countries. Health Affairs. 2010;29:244-51.
- [13] Castelnuovo B, Kiragga A, Afayo V, Ncube M, Orama R, Magero S, Okwi P, Manabe YC, Kambugu A. Implementation of provider-based electronic medical records and improvement of the quality of data in a large HIV program in Sub-Saharan Africa. PLoS ONE. 2012; 7: e51631
- [14] Shortliffe EH, Cimino JJ. Biomedical Informatics: Computer Applications in Healthcare and Biomedicine. New York, NY: Springer 2014: 1-43.
- [15] Institute of Medicine. Key Capabilities of an Electronic Health Record System: Letter Report. Washington, DC: The National Academies Press. 2003: 1-36.
- [16] Oluoch T, Santas X, Kwaro D, Were M, Biondich P, Bailey C, Abu-Hanna A, de Keizer N. The effect of electronic medical record-based clinical decision support on HIV care in resource-constrained settings: A systematic review. International journal of medical informatics. 2012;81(10) 83-92.
- [17] Hillestad R, Bigelow J, Bower A, Girosi F, Meili R, Scoville R, Taylor R. Can electronic medical record systems transform health care? Potential health benefits, savings, and costs. Health Affairs. 2005;24(5):1103-1117.
- [18] Akanbi MO, Ocheke AN, Agaba PA, Daniyam CA, Agaba EI, Okeke EN, Ukoli CO. Use of electronic health records in sub-Saharan Africa: progress and challenges. Journal of medicine in the tropics. 2012;14(1):1-6.

© 2018 JHIA. This is an Open Access article published online by JHIA and distributed under the terms of the Creative Commons Attribution Non-Commercial License. J Health Inform Afr. 2018;5(1):8-15. DOI: 10.12856/JHIA-2018-v5-i1-147

- 15 Odekunle et al. / Why Sub-Saharan Africa Lags in Electronic Health Record (EHR) Adoption and Possible Strategies to Increase EHR Adoption in this Region
 - [19] Pope C, Mays N, Popay J. Synthesising Qualitative and Quantitative Health Evidence: A Guide to Methods: A Guide to Methods. McGraw-Hill Education (UK); 2007
 - [20] Dixon-Woods M, Cavers D, Agarwal S, Annandale E, Arthur A, Harvey J, Hsu R, Katbamna S, Olsen R, Smith L, Riley R. Conducting a critical interpretive synthesis of the literature on access to healthcare by vulnerable groups. BMC medical research methodology. 2006;6;6(1):35.
 - [21] Awokola BI, Abioye-Kuteyi EA, Otoru OO, Oyegbade OO, Awokola EO, Awokola OA, Ezeoma IT. Practical challenges of setting up an electronic medical record system in a Nigerian tertiary hospital: The Wesley Guild Hospital experience. Middle East Journal of Family Medicine. 2012;7(10): 37-42
 - [22] Awokola BI, Abioye-Kuteyi EA, Ogundele OA, Awokola EO. Computer and Internet Use by Doctors in a Nigerian Teaching Hospital: A Survey of the Wesley Guild Unit of Obafemi Awolowo University Teaching Hospitals Complex. Middle East Journal of Family Medicine. 2011;9(9):17-21.
 - [23] Ameh N, Kene TS, Ameh ES. Computer knowledge amongst clinical year medical students in a resource poor setting. African health sciences. 2008 10;8:40-43.
 - [24] Daini OA, Korpela M, Ojo JO, Soriyan HA. The computer in a Nigerian teaching hospital: First-year experiences. MEDINFO. 1992;92:230-235.
 - [25] Jimoh L, Pate MA, Lin L, Schulman KA. A model for the adoption of ICT by health workers in Africa. International journal of medical informatics. 2012;81:773-781.
 - [26] Kamadjeu RM, Tapang EM, Moluh RN. Designing and implementing an electronic health record system in primary care practice in sub-Saharan Africa: a case study from Cameroon. Informatics in primary care. 2005;13:179-86.
 - [27] Fraser HS, Blaya J. Implementing medical information systems in developing countries, what works and what doesn't. In AMIA Annual Symposium Proceedings 2010:232-236.
 - [28] Rotich JK, Hannan TJ, Smith FE, Bii J, Odero WW, Vu N, Mamlin BW, Mamlin JJ, Einterz RM, Tierney WM. Installing and implementing a computer-based patient record system in sub-Saharan Africa: the Mosoriot Medical Record System. Journal of the American Medical Informatics Association. 2003;10(4):295-303.
 - [29] Abramson EL, McGinnis S, Moore J, Kaushal R. A statewide assessment of electronic health record adoption and health information exchange among nursing homes. Health services research. 2014;49(1pt2):361-372.